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McLEOD RUSSEL AFRICA LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

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McLeod Russel Africa Limited Annual report and financial statements For the year ended 31 December 2020

PKF Kenya LLP P.O. Box 90553 - 80100 Mombasa - Kenya

COMPANY INFORMATION

BOARD OF DIRECTORS

: D. Sen (British)

: A. Khaitan (Indian)

: A. Monem (Indian)

: P. Bhar (Indian)

REGISTERED OFFICE AND

PRINCIPAL PLACE OF BUSINESS

: Mombasa Block XXI/396 & 397

: Tea House, 1st Mezzanine Floor, South Wing,

Off Nyerere Avenue

: P. O. Box 41184 - 80100

: Mombasa

INDEPENDENT AUDITOR

: PKF Kenya LLP

: Certified Public Accountants : P. O. Box 90553 - 80100

: Mombasa

COMPANY SECRETARIES

: Equatorial Secretaries and Registrars

: Certified Public Secretaries : P. O. Box 90553 - 80100

: Mombasa

PRINCIPAL BANKER

: KCB Bank Kenya Limited

: Mombasa

: Stanbic Bank Kenya Limited

: Mombasa

PARENT COMPANY

: Borelli Tea Holdings Limited

: United Kingdom

ULTIMATE PARENT COMPANY

: McLeod Russel India Limited

: India

REPORT OF THE DIRECTORS

The directors submit their report and the audited financial statements for the year ended 31 December 2020 which disclose the state of affairs of the company.

PRINCIPAL ACTIVITY

The principal activity of the company is that of trading in tea primarily for the export market.

BUSINESS REVIEW

The total turnover of the company decreased from Shs 527,923,724 in 2019 to Shs 462,225,481 in 2020. This is due to the reduction in volumes traded mainly attributable to the impact of the Covid-19 pandemic. The company however registered a higher gross profit margin owing to better pricing primarily from the new customers. Notwithstanding the increase in gross profit, the company's loss before tax increased from Shs 6,091,050 in 2019 to Shs 11,043,547 in 2020 due to the significant increase in finance costs mainly arising from the foreign exchange loss which arose from the loan repayment during the year.

Key performance indicators		2020	2019
Turnover (Shs)	WallP 100	462,225,481	527,923,724
Gross profit (Shs)	PKF Kenya LLP P.O. Box 90553 - Kenya Mombasa - Kenya	25,877,580	23,958,939
Gross profit margin (%)	P.O. Boxbasa - Ro	5.6%	4.5%
Loss for the year (Shs)	(82.11)	(10,369,994)	(6,754,106)
Net liabilities (Shs)		(43,786,082)	(33,416,088)

PRINCIPAL RISKS AND UNCERTAINTIES

The overall business environment continues to remain challenging and this has a resultant effect on overall demand of the company's products. The company's strategic focus is to enhance sales growth whilst maintaining profit margins, the success of which remains dependent on overall market conditions and other factors such as the impact of the recent coronavirus (Covid-19) outbreak.

The world is experiencing a significant challenge emanating from the Covid-19 pandemic. Globally and locally, the authorities are attempting to stop the spread of the virus which saw the introduction of various measures in year 2020 including travel restrictions and complete lock downs of countries. In the second quarter of the year 2020, the Kenya Government introduced certain fiscal measures to ease the burden of businesses and their citizens as a whole. These economic relief measures however lapsed at the close of year 2020. At company level, the Covid-19 pandemic adversly affected the performance for the year 2020 with a decline in the volumes of export but there has since been a gradual recovery as economies re-open. The Covid-19 pandemic however still portends uncertainty in the operating environment as new variants of the virus continue to be reported and authorities locally and globally tightening and/or introducing new control measures. We are therefore following the developments, particularly the impact on business, and will continually assess the situation on an ongoing basis and adopt changes as events unfold. These financial statements have not been adjusted for any potential future impacts of the Covid-19 pandemic.

In addition to the business risk discussed above, the company's activities expose it to a number of financial risks including credit risk and liquidity risk as set-out below:

Credit risk

The company's principal financial assets are cash and bank balances and trade and other receivables. The company's credit risk is primarily attributable to its trade receivables. The amounts presented in the balance sheet are net of allowances for doubtful receivables. An allowance for impairment is made where there is an identified loss event which, based on previous experience, is evidence of a reduction in the recoverability of the cash flows. The credit risk on cash and bank balances is limited because the counterparties are banks with high credit-ratings assigned by international credit-rating agencies. The company has no significant concentration of credit risk, with exposure spread over a number of counterparties.

REPORT OF THE DIRECTORS (CONTINUED)

Cash flow and foreign currency risk

The majority of the company's sales and a significant proportion of the purchases are made in foreign currencies hence the company is exposed to currency risk. The risk is managed through appropriate operational offset of open receivable and payable foreign currency positions.

Liquidity risk

In order to maintain liquidity to ensure that sufficient funds are available for ongoing operations and future developments, the company monitors its need for cash on a regular basis and takes appropriate action through financing arrangements.

DIVIDEND

The directors do not recommend the declaration of a dividend for the year (2019: Shs Nil).

DIRECTORS

The directors who held office during the year and to the date of this report are shown on page 1.

In accordance with the company's Articles of Association, no director is due for retirement by rotation.

STATEMENT AS TO DISCLOSURE TO THE COMPANY'S AUDITOR

With respect to each director at the time this report was approved:

- (a) there is, so far as the person is aware, no relevant audit information of which the company's auditor is unaware; and
- (b) the person has taken all the steps that the person ought to have taken as a director so as to be aware of any relevant audit information and to establish that the company's auditor is aware of that information,

TERMS OF APPOINTMENT OF THE AUDITOR

PKF Kenya, a partnership, was on 10 March 2020 converted to PKF Kenya LLP, a Limited Liability Partnership under the Limited Liability Partnership Act, 2011. PKF Kenya LLP continues in office in accordance with the company's Articles of Association and Section 719 of the Companies Act, 2015. The directors monitor the effectiveness, objectivity and independence of the auditor. The directors also approve the annual audit engagement contract which sets out the terms of the auditor's appointment and the related fee.

BY ORDER OF THE BOARD

DIRECTOR

20 04 2021

PKF Kenya LLP 80100 PO Box 90553 Kenya

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The Kenyan Companies Act, 2015 requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its profit or loss for that year. It also requires the directors to ensure that the company maintains proper accounting records that are sufficient to show and explain the transactions of the company; and that disclose, with reasonable accuracy, the financial position of the company and that enables them to prepare financial statements of the company that comply with the International Financial Reporting Standard for Small and Medium-sized Entities and the requirements of the Kenyan Companies Act, 2015. The directors are also responsible for safeguarding the assets of the company and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors accept responsibility for the preparation and fair presentation of the financial statements in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities (IFRS for SMEs) and in the manner required by the Kenyan Companies Act, 2015. They also accept responsibility for:

- Designing, implementing and maintaining such internal control as they determine is necessary to enable
 the preparation of financial statements that are free from material misstatement, whether due to fraud or
 error.
- ii) Selecting and applying appropriate accounting policies;
- iii) Making accounting estimates and judgements that are reasonable in the circumstances.

The directors are of the opinion that the financial statements give a true and fair view of the financial position of the company as at 31 December 2020 and of the company's financial performance and cash flows for the year then ended in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities and the requirements of the Kenyan Companies Act, 2015.

In preparing these financial statements the directors have assessed the company's ability to continue as a going concern. Nothing has come to the attention of the directors to indicate that the company will not remain a going concern for at least the next twelve months from the date of this statement

The directors acknowledge that the independent audit of the financial statements does not relieve them of their responsibilities.

Approved by the board of directors on

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PKF Kenya LLP P.O. Box 90553 - Kenya Mombasa - Kenya

2021 signed on its behalf by:

DIRECTOR

DIRECTOR





REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF McLEOD RUSSEL AFRICA LIMITED

Opinion

We have audited the financial statements of McLeod Russel Africa Limited, set out on pages 7 to 20 which comprise the statement of financial position as at 31 December 2020, the statement of profit or loss, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the company as at 31 December 2020, and of its financial performance and cash flows for the year then ended in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities (IFRS for SMEs) and the Kenyan Companies Act, 2015.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Kenya, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

The directors are responsible for the other information. The other information comprises the directors' report and schedule of cost of sales and expenditure but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Directors for the Financial Statements

The directors are responsible for the preparation of the financial statements that give a true and fair view in accordance with IFRS for SMEs, and the requirements of the Kenyan Companies Act, 2015, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern disclosing as applicable, matters related to going concern and using the going concern basis for

accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic	
Iternative but to do so.	

......continued on page 5

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Those charged with governance are responsible for overseeing the company's financial reporting process.

PKF Kenya, a partnership carrying on business under BN registration no. 309855 was on 10 March 2020 converted to PKF Kenya LLP (LLP-8519PL), a limited liability patnership under the Limited Liability Partnership Act, 2011.

Partners: A. Shah, A. Vadher, P. Shah, R. Mirchandani*, D. Kabeberi, C. Oguttu***, A. Chaudhry, K. Shah**, M. Mburugu, G. Santokh, D. Shah, S. Alibhai, L. Abreu, P. Kuria, N. Shah, J. Shah, E. Njuguna, P. Kahi, A. Chandria, M. Kimundu, S. Chheda**, M. Bhavsar, C. Mukunu, K. Bharadva (*Indian, **British, ***Ugandan)

PKF Kenya LLP and its associates are member firms of the PKF International Limited family of legally independent firms and do not accept any responsibility or liability for the actions or inactions of any other individual member or correspondent firm or firms



REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF MCLEOD RUSSEL AFRICA LIMITED (CONTINUED)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error,
 design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and
 appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is
 higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions,
 misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
 company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of directors' use of the going concern basis of accounting and based on the audit
 evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant
 doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we
 are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such
 disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to
 the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as
 a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and
 whether the financial statements represent the underlying transactions and events in a manner that achieves fair
 presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other matters prescribed by the Kenyan companies Act, 2015.

In our opinion the information given in the report of the directors on pages 2 and 3 is consistent with the financial statements.

The engagement partner responsible for the audit resulting in this independent auditor's report is CPA Piyush Ramesh Devchand Shah P/No 1521

PKF KenyaLLP 90553 Kenya P.O. Mombasa Kenya

For and on behalf of PKF Kenya LLP Certified Public Accountants

Mombasa

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	Notes	2020 Shs	2019 Shs
Revenue	4	462,225,481	527,923,724
Cost of sales		(436,347,901)	(503,964,785)
Gross profit		25,877,580	23,958,939
Other operating income	5	8,492,148	3,994,267
Administrative expenses		(19,516,869)	(22,778,641)
Other operating expenses		(2,466,329)	(4,752,354)
Operating profit	6	12,386,530	422,211
Finance costs	8	(23,430,077)	(6,513,261)
Loss before tax		(11,043,547)	(6,091,050)
Tax credit/(charge)	9	673,553	(663,056)
Loss for the year		(10,369,994)	(6,754,106)

The notes on pages 11 to 20 form an integral part of these financial statements.

Report of the independent auditor - pages 5 - 6.

e ⊕	Notes	As at 31 D 2020 Shs	ecember 2019 Shs
EQUITY			
Share capital	10	100,000	100,000
Retained earnings		(43,886,082)	(33,516,088)
Equity attributable to owners of the company		(43,786,082)	(33,416,088)
Non-current liabilities			
Borrowings	11	190,132,824	268,656,840
Deferred tax	12		699.521
		190,132,824	269,356,361
		146,346,742	235,940,273
REPRESENTED BY			
Non-current assets			
Plant and equipment	14	1,333,791	1,614,931
		1,333,791	1,614,931
Current assets			
Inventories	15	38,109,497	51,231,176
Trade and other receivables	16	70,131.382	115,318,642
Cash and cash equivalents	17	37,851,570	70,605,488
Tax recoverable		1,980,970	2,006,938
	*	148,073,419	239,162,244
Current liabilities			
Trade and other payables	18	2,620,159	3,784,351
Other accrued liabilities	13	440,309	1,052,551
		3,060,468	4,836,902
Net current assets		145,012,951	234,325,342
i		146,346,742	235,940,273

The financial statements on pages 7 to 20 were authorised and approved for issue by the Board of Directors on 20 0 0 2021 and were signed on its behalf by 2021 and were signed on its behalf by

The notes on pages 11 to 20 form an integral part of these financial statements.

DIRECTOR

Report of the independent auditor - pages 5 - 6.

	Share capital Shs	Retained earnings Shs	Total Shs
Year ended 31 December 2020			
At start of year Loss for the year	100,000	(33,516,088)	(33,416,088) (10,369,994)
At end of year	100,000	(43,886,082)	(43,786,082)
Year ended 31 December 2019			
At start of year Loss for the year	100,000	(26,761,982) (6,754,106)	(26,661,982) (6,754,106)
At end of year	100,000	(33,516,088)	(33,416,088)

Report of the independent auditor - pages 5 - 6.

STATEMENT OF CASH FLOWS

	Notes	2020 Shs	2019 Shs
Cash flows from operating activities Loss before tax		(11,043,547)	(6,091,050)
Adjustments for: Depreciation on plant and equipment Interest expense Changes in working capital:	14 8	371,140 4,824,596	459,105 7,720,188
 inventories trade and other receivables trade and other payables other accrued liabilities Interest paid	13	13,121,679 45,187,260 (1,164,192) (612,242) (10,841,300)	23,502,023 (33,617,459) (344,254) 12,629
Net cash from/(used) in operating activities		39,843,394	(8,358,818)
Cash flows from investing activities Cash paid for purchase of plant and equipment Net cash used in investing activities	14	(90,000)	n <u></u>
Cash flows from financing activities Net movement in borrowings		(72,507,312)	(605,394)
Net cash from financing activities		(72,507,312)	(605,394)
Decrease in cash and cash equivalents		(32,753,918)	(8,964,212)
Movement in cash and cash equivalents At start of year Decrease		70,605,488 (32,753,918)	79,569,700 (8,964,212)
At end of year	17	37,851,570	70,605,488

The notes on pages 11 to 20 form an integral part of these financial statements.

Report of the independent auditor - pages 5 - 6.

NOTES: SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated.

1. General information

McLeod Russel Africa Limited is a limited liability company incorporated in Kenya. The address of its registered office and its principal place of business is in Mombasa, Kenya. Their principal activity is that of trading in tea.

2. a) Basis of preparation

The financial statements of McLeod Russel Africa Limited have been prepared in accordance with the 'International Financial Reporting Standard for Small and Medium-sized Entities' (IFRS for SMEs).

The financial statements have been prepared under the historical cost convention.

The preparation of financial statements in conformity with the IFRS for SMEs requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. Areas involving a higher degree of judgement or complexity, or areas where assumptions and estimations are significant to the financial statements are disclosed in note 2 (b).

These financial statements comply with the requirements of the Kenyan Companies Act 2015. The statement of profit or loss represents the profit and loss account referred to in the Act. The statement of financial position represents the balance sheet referred to in the Act.

Going concern

The financial performance of the company is set out in the directors' report and in the statement of profit or loss. The financial position of the company is set out in the statement of financial position. Disclosures in respect of principal risks and uncertainties are included within the director's report.

Based on the management's assessment, notwithstanding the financial indicators as disclosed in Note 3, the directors are of the opinion that the company is well placed to continue in business for the foreseeable future and as a result the financial statements are prepared on a going concern basis.

b) Key sources of estimation uncertainty

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are disclosed below.

Going concern- The directors have excercised significant judgement in assessing that the preparation of these financial statements on a going concern basis is appropriate. In making this assessment, factors like current financial position, future business prospects, future profitability and cash flows including support of the parent company have been considered.

Impairment of trade receivables - the management reviews their portfolio of trade receivables on an annual basis. In determining whether receivables are impaired, the management makes judgement as to whether there is any evidence indicating that there is a measurable decrease in the estimated future cashflows expected.

Useful lives of plant and equipment - the management reviews the useful lives and residual values of the items of plant and equipment on a regular basis. During the financial year, the management determined no significant changes in the useful lives and residual values.

NOTES: SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)



c) Revenue recognition

Revenue comprises the fair value of consideration received or receivable for the sale of goods in the ordinary course of the company's activities. Revenue is shown net of value added tax, returns, rebates and discounts and after eliminating sales within the company.

The company recognises revenue when: the amount of revenue can be reliably measured; it is probable that future economic benefits will flow to the entity; and the specific criteria have been met for each of the company's activities.

Sales of goods are recognised upon delivery of products and customer acceptance

d) Property and equipment

All plant and equipment is initially recorded at cost and thereafter stated at historical cost less depreciation. Historical cost comprises expenditure initially incurred to bring the asset to its location and condition ready for its intended use.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost can be reliably measured. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.

Depreciation is calculated on a straight line method to write down the cost of each asset, to its residual value over its estimated useful life using the following annual rates:

	Rate %
Motor vehicle	25.0
Office equipment	12.5
Computer equipment	30.0
Furniture and fittings	25.0

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at each statement of financial position date.

Gains and losses on disposal of plant and equipment are determined by comparing the proceeds with the carrying amount and are taken into account in determining operating profit/loss.

e) Financial assets

Trade and other receivables are initially recognised at the transaction price. Most sales are made on the basis of normal credit terms, and the receivables do not bear interest.

At the end of each reporting period, the carrying amounts of trade receivables are reviewed to determine whether there is any objective evidence that the amounts are not recoverable. If so, an impairment loss is recognised immediately in profit or loss.

f) Cash and cash equivalents

For the purposes of the statement of cash flows, cash and cash equivalents comprise cash in hand and deposits held at call with banks.

NOTES: SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)



g) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined by the weighted average cost method. Cost comprises all costs attributable to bringing the inventory to its present location and condition. Net realisable value is the estimate of the selling price is the ordinary course of business, less the selling expenses.

At each reporting date, inventories are assessed for impairment. If inventory is impaired, the carrying amount is reduced to its selling price less costs to complete and sell; the impairment loss is recognised immediately in profit or loss.

h) Borrowings

Borrowings are recognised initially at the transaction price (that is, the present value of cash payable to the lender, including transaction costs). Borrowings are subsequently stated at amortised cost. Interest expense is recognised on the basis of the effective interest method and is included in finance costs.

All borrowing costs are recognised in profit or loss in the period in which they are incurred.

i) Financial liabilities

Financial liabilities are initially recognised at the transaction price (less transaction costs). Trade payables are obligations on the basis of normal credit terms and do not bear interest.

j) Translation of foreign currencies

Transactions in foreign currencies during the year are converted into Kenya Shillings at rates ruling at the transaction dates. Assets and liabilities at the statement of financial position date which are expressed in foreign currencies are translated into Kenya Shillings at rates ruling at that date. The resulting differences from conversion and translation are dealt with in profit or loss in the year in which they arise.

k) Current and deferred income tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or in equity. In this case, the tax is also recognised in other comprehensive income and equity.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date.

Deferred income tax is recognised on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements and on unused tax losses or tax credits in the company. Deferred income tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

Deferred tax assets are recognised only to the extent that it is probable that future taxable profits will be available against which temporary differences can be utilised.

Offsetting

An entity shall offset current tax assets and current tax liabilities, or offset deferred tax assets and deferred tax liabilities if, and only if, it has a legally enforceable right to set off the amounts and the entity can demonstrate without undue cost or effort that it plans either to settle on a net basis or to realise the asset and settle the liability simultaneously.

NOTES: SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Share capital

Ordinary shares are classified as equity.

m) Leases

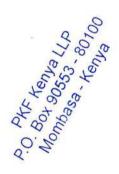
Leases in which substantially all the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to profit or loss on a straight-line basis over the period of the lease.

n) Employee benefit obligations

The company and its employees contribute to the National Social Security Fund (NSSF), a statutory defined contribution scheme registered under the NSSF Act. The company's contributions to the defined contribution scheme are charged to profit or loss in the year to which they relate.

o) Comparatives

Where necessary, comparative figures have been adjusted to conform with changes in presentation in the current year.





3. Going concern

The company incurred a loss for the year of Shs 10,369,994 (2019: Shs 6,754,106) during the year ended 31 December 2020 and, as of that date, there was a deficit in equity attributable to owners of the company of Shs 43,786,082 (2019: Shs 33,416,088).

The parent company has confirmed their willingness to provide financial support to the company to enable it meet its liabilities as they fall due, and not to demand repayment of amounts due to them in a manner that would jeopardize the company's ability to continue as a going concern for atleast twelve months from the date of issue of these financial statements. In view of this financial support, the company therefore continues to adopt the going concern basis in preparing the annual financial statements.

4.	Revenue	2020 Shs	2019 Shs
	Revenue from sale of tea	462,225,481	527,923,724
5.	Other operating income		
	Commission on agency tea sales (Note 19 (ii)) Sale of packaging bags Interest income Gain on blended tea Net foreign exchange gain Miscellaneous income	103,872 388,995 7,138,337 860,944 8,492,148	3,054,150 360,002 - 273,610 - 306,505 3,994,267
6.	Operating profit		
	The following items have been charged in arriving at the operating profit:		
	Depreciation on plant and equipment (Note 14) Auditor's remuneration:	371,140	459,105
	- current year - underprovision in prior year	525,000 -	525,000 25,000
	Operating lease rentals Staff costs (Note 7)	1,194,060 13,902,831	1,164,384 14,898,461
7.	Staff costs		
	Salaries and wages Staff medical expenses	14,166,994 337,079	14,672,187 198,645
	(Decrease)/increase in staff leave accrual (Note 13)	(612,242)	12,629
	Other staff costs Pension costs:	-	3,000
	- National Social Security Fund	11,000	12,000
		13,902,831	14,898,461

PKF Kenya LLP 90553 80100 P.O. Box 90553 Kenya Mombasa Kenya

NOTES (CONTINUED)

10. Share capital

Authorised, issued and fully paid:

10,000 (2019: 10,000) ordinary shares of Shs 10 each

7.	Staff costs (continued)					
	The average number of perby category were:	rsons employed duri	ing the year,	2020 No.	2019 No.	
	Management and administ	ration		3	5	
3.	Finance costs/(income)		**	2020 Shs	2019 Shs	
	Net foreign exchange loss/	(gain)		18,605,481	(1,206,927)	
	Interest expense: - related party loan and	balances		4,824,596	7,720,188	and the same
				23,430,077	6,513,261	J
).	Тах				*	
	Current tax Deferred tax (credit)/charg	e (Note 12)		25,968 (699,521)	663,056	
	Tax (credit)/charge	9		(673,553)	663,056	
	The tax on the company's theoretical amount that wo					
	Loss before tax			(11,043,547)	(6,091,050)	
	Tax calculated at a tax rate Tax effect of:	e of 25% (2019: 30%	6)	(2,760,887)	(1,827,315)	
	- expenses not deductil	ole for tax purpose		1,258,972	2,490,371	
	 change in tax rate on derecognition of defer 		ent .	(305,576) 1,133,938		(
	Tax (credit)/charge			(673,553)	663,056	1120
	The tax losses carried forv	vard at the reporting	date will expire as follows:			
	Originating in year	Shs	Expiry			
	2017	280,465	31 December 2026			
3	2018	1,729,452	31 December 2027			
	2020	14,535,308	31 December 2029			
	Tax losses carried forward	16,545,225				
	The statutory tax rate was 2020.	s reduced to 25% fo	or the year of income 2020 by	the Tax Laws (A	Amendment) Act	0202020

2020

Shs

100,000

2019

Shs

100,000

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11. Borrowings

2020 Shs 2019 Shs

The borrowings are made up as follows:

Non-current

Loan from parent company (Note 19 (i))

190,132,824 268,656,840

The loan from the parent company is unsecured, earns interest at a rate of LIBOR + 2% per annum and will not be recalled within the next twelve months from the reporting date but payable when the borrower is in a position to do so.

12. Deferred tax

Deferred tax is calculated, in full, on all temporary differences under the liability method using a principal tax rate of 30% (2019: 30%). The movement on the deferred tax account is as follows:

		2020 Shs	2019 Shs
At start of year (Credit)/charge to profit or loss (Note 9)		699,521 (699,521)	36,465 663,056
At end of year			699,521
Deferred tax is attributable to the following items:	At start of year Shs	Charge/(credit) to profit or loss Shs	At end of year Shs
Deferred tax (assets)/liabilities Plant and equipment: accelerated tax depreciation Other accrued liabilities Unrealised exchange differences Tax losses carried forward	(131,871) (315,766) 1,750,133 (602,975)	183,673 (5,600,359)	(150,690) (132,093) (3,850,226) (4,963,568)
Net deferred tax liability/(asset) before allowance Deferred tax asset derecognised	699,521	(9,796,098) 9,096,577	(9,096,577) 9,096,577
Net deferred tax liability/(asset)	699,521	(699,521)	

Deferred tax assets on tax losses carried forward and deductible temporary differences are only recognised to the extent of certainty of availability of sufficient future taxable profits to utilise such losses and deductible temporary differences against. However, in the view of inability to assess future taxable income, the extent of deferred tax assets which may be adjusted in subsequent years is not ascertainable with virtual certainty at this stage, and accordingly the deferred tax asset has been fully derecognised.

13. Other accrued liabilities	2020 Shs	2019 Shs
Accrual for outstanding leave days	1.052.551	4 020 022
At start of year	1,052,551	1,039,922
(Credit)/charge to profit or loss (Note 7)	(612,242)	12,629
D ▼COD MODER COD ▼ D MERCHANISTER ▼ CONTROL COMP ▼ D. AF HOLDEN CONTROL CONTR		
At end of year	440,309	1,052,551

17

	5 2				
Plant and equipment	Motor vehicle Shs	Office equipment Shs	Computer equipment Shs	Furniture and fittings Shs	Total Shs
Cost At start of year Additions	2,425,000	701,459 	341,425 90,000	2,404,672	5,872,556 90,000
At end of year	2,425,000	701,459	431,425	2,404,672	5,962,556
Depreciation At start of year Charge for the year	1,753,627 167,844	250,971 56,311	272,094 41,050	1,980,933 105,935	4,257,625 371,140
At end of year	1,921,471	307,282	313,144	2,086,868	4,628,765
Net book value As at 31 December 2020	503,529	394,177	118,281	317,804	1,333,791
As at 31 December 2019	671,373	450,488	69,331	423,739	1,614,931
Inventories				2020 Shs	2019 Shs
Tea stock Packaging material				33,582,083 4,527,414	51,133,286 97,890
				38,109,497	51,231,176
	les				ē
Trade receivables Prepayments Loan receivable Other receivables	arties (Note 19 (v	())		5,741,610 1,058,668 3,379,738 11,724,103 48,227,263 70,131,382	42,134,959 1,134,604 - 10,106,428 61,942,651 115,318,642
Cash and cash equivaler	nts				
Cash at bank and in hand				37,851,570	70,605,488
Trade and other payables	S				
Trade payables Accruals		43		1,924,832 695,327	2,862,614 921,737
				2,620,159	3,784,351
	At start of year Additions At end of year Depreciation At start of year Charge for the year At end of year Net book value As at 31 December 2020 As at 31 December 2019 Inventories Tea stock Packaging material Trade and other receivable Prepayments Loan receivables Prepayments Loan receivables Receivable from related particular of the particular of the payables Cash and cash equivalent Cash at bank and in hand Trade and other payables Trade payables	Cost At start of year 2,425,000 Additions - 2,425,000 At end of year 2,425,000 Depreciation At start of year 1,753,627 Charge for the year 167,844 At end of year 1,921,471 Net book value As at 31 December 2020 503,529 As at 31 December 2019 671,373 Inventories Tea stock Packaging material Trade and other receivables Current Trade receivables Prepayments Loan receivable Other receivables Receivable from related parties (Note 19 (v. 19)) Cash and cash equivalents Cash at bank and in hand Trade and other payables Trade payables	Cost At start of year 2,425,000 701,459 Additions	Motor vehicle equipment Shs Shs Cost At start of year 2,425,000 701,459 341,425 90,000 At end of year 2,425,000 701,459 431,425 Depreciation At start of year 1,753,627 250,971 272,094 Charge for the year 167,844 56,311 41,050 At end of year 1,921,471 307,282 313,144 Net book value As at 31 December 2020 503,529 394,177 118,281 As at 31 December 2019 671,373 450,488 69,331 Inventories Tea stock Packaging material Trade and other receivables Current Trade receivable SPrepayments Loan receivable Other receivables Receivable from related parties (Note 19 (v)) Cash and cash equivalents Cash at bank and in hand Trade and other payables Trade payables	Motor vehicle system Computer equipment shs Shs

19. Related party transactions and balances

The company is controlled by Borelli Tea Holdings Limited incorporated in United Kingdom which owns 99.9% of the company's shares. The remaining 0.1% of the shares are held by Dilsher Sen,a director. The ultimate parent company is McLeod Russel India Limited, incorporated in India. The company is also related to other companies through common shareholding and/or directorships.

The following transactions were carried out with related parties:

i)	Loans and advances from parent company	2020 Shs	2019 Shs
	At start of year	268,656,840	261,542,046
	Interest	4,824,596	10,015,468
	Witholding tax on interest	(623,244)	(1,693,747)
	Repayments	(101,330,850)	20
	Exchange difference	18,605,481	(1,206,927)
	At end of year (Note 11)	190,132,823	268,656,840

The loan from the parent company is unsecured, earns interest at a rate of LIBOR + 2% per annum and is not repayable within the next twelve months from the reporting date.

ii) Sale of goods and services

	Sale of teas to other related party	135,501,810	130,367,698
	Commission from sale of teas on behalf of other related parties (Note 5)		3,054,150
iii)	Purchase of services		
	Interest on borrowing from parent company	4,824,596	7,720,188
iv)	Key management personnel compensation		
	Short term employee benefits	10,212,735	7,217,916
v)	Outstanding balances arising from sale of goods and services		
	Receivable from related parties (Note 16)	48,227,263	61,942,651

20. Contingent liabilities

There were no contingent liabilities as at year end.

PKF Kenya LLP P.O. Box 90553 - 80100 Mombasa - Kenya

No provision has been required in 2020 and 2019 in respect of related party balances.

21. Commitments

Operating lease commitments - as a lessee

The company leases a property under a cancellable operating lease. The lease term is for a period of 6 years from 1st June 2018 to 31st May 2024. To terminate this lease the company must give a notice of 3 months. The expenditure to lease this property amounted to Shs 1,194,060 (2019: Shs 1,164,384) and is included under establishment expenses.

22. Presentation currency

The financial statements are presented in Kenya Shillings (Shs).

PKF Kenya LLP PKF Kenya LLP 90553 Kenya Nombasa Kenya

SCHEDULE OF COST OF SALES AND EXPENDITURE

1.	COST OF SALES	2020 Shs	2019 Shs
	Opening stock of tea Purchases of tea Other direct costs Closing stock of tea	50,136,266 379,483,498 44,837,634 (38,109,497)	74,733,199 437,036,743 42,331,109 (50,136,266)
	Total cost of sales	436,347,901	503,964,785
2.	ADMINISTRATIVE EXPENSES		
	Employment costs: Salaries and wages Staff medical expenses (Decrease)/increase in staff leave accrual Other staff costs	14,177,994 337,079 (612,242)	14,684,187 198,645 12,629 3,000
	Total employment costs	13,902,831	14,898,461
	Other administration expenses: Postage and telephone Vehicle running and maintenance Travelling and accommodation Printing and stationery Audit fees:	506,668 117,319 301,591 351,596 525,000 - 1,628,128 53,650 1,489,502 45,472 234,200 98,557 186,150 66,205 10,000 - 5,614,038	443,473 306,917 1,588,877 161,935 525,000 25,000 1,974,207 49,050 2,195,515 13,990 250,810 194,882 93,907 50,823 - 5,794 7,880,180
3.	OTHER OPERATING EXPENSES		
	Establishment: Rent and rates Electricity and water Repairs and maintenance Insurance Licenses Net foreign exchange loss Depreciation on plant and equipment Total other operating expenses	1,194,060 228,433 222,020 127,401 323,275 - 371,140	1,164,384 309,861 114,706 216,076 309,025 2,179,197 459,105